

RESEARCH PROFILE

Profile	Link	No. of Citations	h-index
Google Scholar	https://scholar.google.com/citations?hl=en&view_op=list_works&gm la=AJsN- F6HJiey65FhsLNvvkrBjKnU6FZn3L2lSgOwPyeauL1hZmODRDQo TXIViACSwLti8ZEcLQ7vs3Y- qDsUxF_K7zlyvjgyWQ&user=UOReGh0AAAAJ	199	6
Scopus ID		48	2

EDUCATION

Year	Degree	Major	Institution
2001	PhD	Business Administration/TQM	Western Sydney University,
			Sydney, Australia
1995	M.Sc.	MBA/Marketing	The University of Jordan, Amman,
			Jordan
1989	B. Sc.	Major: Accounting, Minor: Economics & Statistics	The University of Jordan, Amman,
			Jordan

ACADEMIC POSITIONS

Year	Academic Title	Institution
2022 - Present	Associate Professor	Princess Sumaya University for Technology, Amman,
		Jordan
2021 - 2022	Assistant Professor	Princess Sumaya University for Technology, Amman,
		Jordan
2020 - 2021	Part time Lecturer	Princess Sumaya University for Technology, Amman,
		Jordan
2017 - 2018	Part time Lecturer	Mohammed Bin Rashid School of Government, Dubai,
		UAE
2001 - 2007	Assistant Professor	The Hashemite University, Zarqa, Jordan
1999 - 2001	Tutor & Research Assistant	Western Sydney University, Sydney, Australia
1995 – 1998	Teaching & Research Assistant	The Hashemite University, Zarqa, Jordan

ADMINISTRATIVE POSITIONS

Year	Title	Institution
2017 - 2018	Senior Excellence Advisor	Dubai Electricity and Water Authority, Dubai, UAE
2011 - 2016	Minister of Public Sector Development	Government of Jordan, Jordan
2011 - 2011	Secretary General	Ministry of Labor, Jordan
2007 - 2011	Quality and Excellence Advisor	The Executive Council, Government of Dubai, Dubai,
		UAE

2005 - 2011	Executive Director & Secretary General	Ministry of Public Sector Development, Jordan
2004 - 2005	Director, Center for Studies,	The Hashemite University, Zarqa, Jordan
	Consultations and Community Service	
2003 - 2004	Dean Assistant, Faculty of Economics	The Hashemite University, Zarqa, Jordan
	& Administrative Sciences	
2002 - 2004	Head of Business Administration	The Hashemite University, Zarqa, Jordan
	Department	
1992 - 1995	Accountant	Jordan Phosphate Mines Company, Jordan
1990 - 1991	Researcher	Income Tax Department, Jordan

PROFESSIONAL CERTIFICATIONS & MEMBERSHIPS

2022 - Present The University Council Member Princess Sumaya University for Technology, Amman, Jordan 2021 - 2022 Member Australian & New Zealand Academy of Management [ANZAM] 2018 Member The Steering Committee for Developing PAS 1000:2019 2019 - 2021 Member The Steering Committee for Developing PAS 1000:2019 2019 - 2021 Member The Board of Trustees, Arab Center for Youth Empowerment 2017 Head Excellence Assessment Teams for All Government Departments, Agencies and Institutions in Dubai, The Executive Council, Juai, UAE 2017 Head The Uny for the Results of Assessing the Performance of All Government Departments in Ajman, Ajman Executive Council, Juaima, UAE 2017 Moderator Innovation Lab, Life in Abu Dhabi Initiative, The Executive Council, Juaima, UAE 2003 - 2017 Head/Member Jury Committees and Assessment Teams for several Regional Excellence Awards 2012 - 2013 Member and Rapporteur The Royal Committee to Enhance the National Integrity System in Jordan, Jordan 2011 - 2016 Chairperson The Civil Service Council, Government of Jordan, Jordan 2011 - 2016 Member The Ministerial Legal Committee, Government of Jordan, Jordan 2011 - 2016 Member	Year	Certification/Membership	Institution
2021 – 2022 Member Australian & New Zealand Academy of Management [ANZAM] 2018 Member The Steering Committee for Developing PAS 1000:2019 Business Agility - Concept & Framework - Guide, British Standards Institution bsi, London, UK 2019 – 2021 Member The Board of Trustees, Arab Center for Youth Empowerment 2017 Head Excellence Assessment Teams for All Government Departments, Agencies and Institutions in Dubai, The Executive Council, Dubai, UAE 2017 Head The Jury for the Results of Assessing the Performance of All Government Departments in Ajman, Ajman Executive Council, Ajman, UAE 2017 Moderator Innovation Lab, Life in Abu Dhabi Initiative, The Executive Committee Office, Abu Dhabi Government, Abu Dhabi, UAE 2012 – 2013 Member and Rapporteur The Royal Committee to Enhance the National Integrity System in Jordan, Jordan 2011 – 2016 Member The Soard of Trustees for King Abdullah II Center for Excellence, Jordan 2011 – 2016 Member The Ministerial Legal Committee, Government of Jordan, Jordan 2011 – 2016 Member The Ministerial Committee for Selection and Appointment to Leadership Positions, Government of Jordan, Jordan 2011 – 2016 Member The Ministerial Committee for Selection and Appointment to Leadership Positions, Government of Jordan, Jordan 20111 – 2016 Member <td< td=""><td>2022 - Present</td><td>The University Council Member</td><td></td></td<>	2022 - Present	The University Council Member	
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2007	International Quality Control	The Trends in International Mathematics and Science	
	Monitor	Study (TIMSS) 2007, International Association for the	
		Evaluation of Educational Achievement (IEA),	
		Amsterdam, The Netherlands	
2005 - 2007	Member and Rapporteur	The Ministerial Committee for Public Sector Reform,	
		Jordan	
2005 - 2006	Member	Financial Services and Financial Reform	
		Committee/National Agenda, Jordan	
2006	Member	National Agenda Implementation Committee, Jordan	
2005 - 2006	National Coordinator	Governance for Development Initiative in the Arab States	
		and Thematic Coordinator for the Theme "Citizens, Civil Society, and Public Sector Reform", UNDP	
2005 - 2007	Chairperson	The Steering Committee for Public Sector Reform Capacity	
	1	Building Project, World Bank, Jordan	
2005 - 2007	Member	The Steering Committee for Challenge and Excellence	
		Fund, Ministry of Public Sector Development, Jordan	
2005 - 2007	Chairperson	The Steering Committee for a Service Delivery	
	F	Improvement Project, Cost-Sharing Project with UNDP,	
		Jordan	
2005 - 2007	Chairperson	The Technical Committee for a Service Delivery	
2000 2007	chairp troom	Improvement Project, funded by USAID, Jordan	
2005 - 2007	Member	The Steering Committee for E-Accounting and E-	
2003 2007	inemicer	Procurement, Ministry of Finance, Jordan	
2006 - 2007	Member	The Steering Committee for Government Financial	
2000 2007	inemicer	Management Information System Project GFMIS, Ministry	
		of Finance, Jordan	
2006 - 2007	Member	The Council of Queen Rania Center for Jordanian Studies	
2000 2007	inemicer	& Community Services, Yarmouk University, Jordan	
2007	Member	The Supervision Committee for the Development of a	
2007	inemicer	Professional E-Government Diploma Program, The	
		University of Jordan, Jordan	
2004 - 2005	Member	The Board of Directors of the Jordanian Society for	
2001 2002		Quality, Jordan	
2003 - 2005	Member	The Quality Assurance Committee for Higher Education in	
2005 2005		Jordan, Ministry of Higher Education & Scientific	
		Research, Jordan	
2004 - 2005	The University Council Member	The Hashemite University, Zarqa, Jordan	
2003 - 2005	Member	The Council of Academic Quality Assurance Center, The	
_000 2000		Hashemite University, Jordan	
2002 - 2004	Supervisor & Coordinator	Al Hussein Award for Academic Excellence in the	
		Hashemite University, Al Hussein Fund for Excellence,	
		Central Bank of Jordan, Jordan	
2004 - 2005	Project Supervisor &	The Assessment of Management & Business Programs at	
2001 2005	Coordinator	the Hashemite University by British Quality Assurance	
		Agency, Jordan	
2002 - 2005	Member	The Continuous Innovation Network (CINet), Global	
2002 2003		Network	
2002 - 2003	Member	The Society of Friends of Scientific Research at Jordanian	
2002 2003		Universities, Jordan	
1999 - 2002	Associate Member	The InCITe Research Centre, Western Sydney University,	
1999 - 2002		Sydney, Australia	
		Syuncy, Australia	

JOURNAL PUBLICATIONS – 5 Years

Year	Journal Publications	Article Classification (Basic, Applied, Teaching)	Indexing	Quartile
2025	Alkhawaldeh, K. & Jad Alla, D. (2025). Means of Motivating Generations Based on McClelland's Motivation Theory. Jordan Journal of Business Administration, 21(2). (Accepted for Publication).	Applied	SCOPUS	Q3
2024	Alkhawaldeh, K., Issa, R. & Hamdan, S. (2024). The Mediating Role of Psychological Well-being in the Impact of Autonomy on Loyalty and Innovative Work Behavior of Fresh Graduates. Jordan Journal of Business Administration, 20(4). (Accepted for Publication).	Applied	SCOPUS	Q3
2022	Alkhawaldeh, K. & Chapman, R. (??). The Impact of the Excellence Awards in Creating and Sustaining a Culture of Excellence from the Assessors' Perspectives. International Journal of Business Excellence (Accepted for Publication).	Applied	SCOPUS	Q3
2022	Alkhawaldeh, K. (??). Analysis of the Assessment Results of Institutional Excellence in Jordan. Dirasat: Human and Social Sciences. (Accepted for Publication).	Applied	SCOPUS	Q3
2022	Alkhawaldeh, K. (??).The Extent of Institutional Compatibility in Ministries in Jordan. Dirasat: Human and Social Sciences. (Accepted for Publication).	Applied	SCOPUS	Q3
2022	Alkhawaldeh, K. (2022). Attitudes of Directors towards Governance Practices in Government Institutions and Companies in Jordan. Jordan Journal of Business Administration, 18(4): 513-526.	Applied	SCOPUS	Q3
2021	Alkhawaldeh, K. (2021). The Impact of Innovation on Profitability of Jordanian Services Companies. International Journal of Business and Management, Vol. 16, No. 1, pp. 92-99. doi:10.5539/ijbm.v16n1p92. URL: https://doi.org/10.5539/ijbm.v16n1p92.	Applied	N/A	
2020	Alkhawaldeh, K. (2020). Management by Indicators and Financial Performance of Industrial Companies in Jordan. International Journal of Economics and Business Administration, Volume VIII, Issue 4, pp. 966-974. DOI: 10.35808/ijeba/643.	Applied	SCOPUS	Q3
2007	Al-Khawaldeh, K. & Sloan, T. (2007). Continuous Improvement in manufacturing companies in Jordan.	Applied	ISI/SCOPUS	Q1

	International Journal of Technology Management, 37(3/4): 323-331.			
2007	Abu Elrub, E., Al-Jarrah, O., Al-Khawaldeh, K. & Batayneh, M. (2007). A Framework for Evaluating the Quality of an Academic Program in Higher Education Institutes in Arab Countries. Journal of the Association of Arab Universities, (4): 443-477.	Applied	N/A	
2006	Al-Khawaldeh, K. & Smadi, M. (2006). The Effect of TQM on the Balanced Performance. Jordan Journal of Business Administration, 2(3): 429-439.	Applied	N/A	
2006	Smadi, M. & Al-Khawaldeh, K. (2006). The Adoption of Total Quality Management (TQM) in Dubai Manufacturing Firms. Jordan Journal of Business Administration, 2(4): 627-642.	Applied	N/A	
2004	Al-Khawaldeh, K. (2004). An Empirical Investigation of the Relationship between Quality Management Principles and Innovation in Industrial Companies in Jordan. Abhath Al-Yarmouk, Humanities and Social Sciences Series, Yarmouk University, 20(4B): 341- 352.	Applied	N/A	
2004	Al-Khawaldeh, K. & Abu Tayeh, S. (2004). Quality Management Indicators and Their Impacts on Performance in Jordanian Industrial Sector. Dirasat, Administrative Sciences, University of Jordan, 31(2): 461-470.	Applied	N/A	
2004	Abu Tayeh, S. & Al-Khawaldeh, K. (2004). Transformational Leadership: A Study of the Leadership Behavior of Jordanian Managers Working in Petroleum Industry. Dirasat, Administrative Sciences, University of Jordan, 31(1): 169-179.	Applied	N/A	
2002	Ramiz, W. & Al-Khawaldeh, K. (2002). Utilization of Product Life Cycle in Determination of the Development and Promotion Strategy for the Chemical Detergents Companies in Jordan: Field Study. Journal of King Abdulaziz University - Economics & Administration, Kingdom of Saudi Arabia, 16(1): 79-110.	Applied	N/A	
2002	Chapman, R. & Al-Khawaldeh, K. (2002). TQM and Labour productivity in Jordanian Industrial Corporations. TQM Magazine (Renamed to TQM Journal), 14(4): 248-262.	Applied	SCOPUS	Q2

PROCEEDINGS/PRESENTATIONS – 5 Years

Year	Presentations	Article Classification	Indexing
		(Basic, Applied,	
		Teaching)	

2006	Smadi, M. S., Al-Khawaldeh, K. A., & Sloan, T. R. (2006). Assessing TQM implementation in manufacturing firms: a case study from Dubai. Operations: Strategy, Systems And Networks: Proceedings of The 4Th Anzam Operations Management Symposium, pp: 1201–1210, Victoria Management School, Victoria University of Wellington, New Zealand. [Australian & New Zealand Academy of Management (ANZAM)]	Applied	N/A
2004	Al-Khawaldeh, K. & T. Sloan (2004). Continuous Improvement in manufacturing companies in Jordan, Proceedings of the 5th International CINet Conference, Continuous Innovation: Strategic Priorities for the Global Knowledge Economy, 22-25 September 2004, Sydney, Australia, pp. 94-101.	Applied	N/A
2003	Al-Khawaldeh, K. (2003). Assessing Innovative Capabilities of Manufacturing Corporations in Jordan. Proceedings of the International Conference "Managing Innovative Manufacturing 2003", 22-23 September 2003, Aalborg University, Denmark, pp. 29-38. [https://vbn.aau.dk/da/publications/managing-innovative- manufacturing-proceedings-of-the-internationa]	Applied	SCOPUS
2002	Chapman, R. and K. Al-Khawaldeh (2002). Employee Participation, Customer Focus and Continuous Improvement in the large Industrial Corporations in Jordan. Proceedings of 6th International Research Conference on Quality, Innovation and Knowledge Management, 17th -20th February 2002, Monash University, Available at: www.monash.edu.au/oce/qikconference/	Applied	N/A
2001	Chapman, R. & K. Al-Khawaldeh (2001). Total Quality Management and Its Effect on Productivity in Industrial Corporations in Jordan. Proceedings of 5th International and 8th National Research Conference on Quality and Innovation Management, 12-14 February 2001, The University of Melbourne, pp. 118-139.	Applied	N/A

IMPACT OF SCHOLARSHIP

Year	No. of Reviewed Articles
2022	3

GRADUATE RESEARCH SUPERVISION

Year	Thesis title	Role (Supervisor / Co-supervisor/ Examiner)	Degree (PhD, MSc)	Institution
2006	Developing a Quality Assurance Model at the Institutional Level in the Hashemite University	Supervisor	MSc	The Hashemite University, Jordan

2005	TotalQualityManagementandOverallPerformanceofManufacturing Firms in Dubai	Supervisor	MSc	The Hashemite University, Jordan
2004	The Role of ManagementInformation Systems (MIS) inAchieving Competitive Advantage	Supervisor	MSc	The Hashemite University, Jordan
2004	The Implementation of "Just in Time "System in Food Industries Sector in Jordan	Supervisor	MSc	The Hashemite University, Jordan
2007	The Effect of Using Management Information System on Human Resource Management Functions in the Jordanian Pubic Organizations	Examiner	MBA	The University of Jordan, Jordan
2007	The Relationship between Leadership Styles and Managerial Empowerment: Managers' Attitudes in Jordan Corporations	Examiner	MBA	The University of Jordan, Jordan
2007	The Effect of Delegation on the Employees' Organizational Performance Effectiveness in Saudi Ministries	Examiner	MBA	The University of Jordan, Jordan
2006	Investigating the Applicability of an Integrated Supply-Chain: an Empirical Research on Large Organization in Amman	Examiner	MBA	The University of Jordan, Jordan
2006	Toward a New Model of Purchasing Process for the Five Stars Hotels in Amman, Using Process Reengineering Methodology	Examiner	MBA	The University of Jordan, Jordan
2005	Organizational Citizenship and Transformational Change: A field Study on Public Sector in The City of Zarqa, Jordan	Examiner	MSc	The Hashemite University, Jordan
2005	Transformational Leadership in Jordanian Commercial Banks	Examiner	MSc	The Hashemite University, Jordan
2004	The Impact of ISO 9000 Certification on Strategy, Quality Management Practices, and Performance in Jordanian Industrial Companies: A Comparative Study	Examiner	MSc	The Hashemite University, Jordan
2004	Statistical Process Control Charts Examiner MSc The H		The Hashemite University, Jordan	
2004	Organizational Performance Quality in Jordanian health Sector: Comparative study	Examiner	MSc	The Hashemite University, Jordan
2003	The Impact of Compensation System on Employee Performance in Jordanian Commercial Banks	Examiner	MSc	The Hashemite University, Jordan
2003	Decision-Making and Taking in Public Institutions – Case Study on Electricity Company in Libya	Examiner	MSc	Al al-Bayt University, Jordan

2003	Factors influencing the Replacement	Examiner	MBA	The University of Jordan,
	of Foreign Labor with National labor			Jordan
	in Saudi Arabia: Empirical Study on			
	Commercial Banks in Saudi Arabia			

GOVERNANCE/COMMITTEES

Year Name of Committee /Institution Role				
I cai	Name of Committee / Institution	Non		
2022/2023	The University Council / PSUT	Member		
2022/2023	Graduate Studies Committee / BA Dept. / PSUT	Member		
2021/2022	Scientific Research Committee / BA Dept. / PSUT	Member		
2021/2022	Proficiency Exam committee / BA Dept. / PSUT	Member		
2005	Development of The University Strategic Plan/The Hashemite University	Member		
2003/2004	Improvement of Education Quality Project/The Hashemite University	Member		
2003/2004	Assessment of Management & Business Programs at the University by British	Member		
2005/2004	Quality Assurance Agency/The Hashemite University	Member		
2002/2005	Accreditation Committees for Private Universities (at Both the Whole	Member		
	University and Programs levels)/ Accreditation Council, Ministry of Higher			
	Education & Scientific Research			
2002/2004	Graduate Studies Committee/The Hashemite University	Member		
2002/2004	Research Committee/The Hashemite University	Member		
2002/2003	Study Plan Committee /The Hashemite University	Member		
2002/2003	Credit Transfer Committee/The Hashemite University	Member		

COMMUNITY SERVICE AND SOCIAL RESPONSIBILITY

Year	Society/	Role		
	Association/			
	Institution			
2020 -	The Jordan	Author, Published Opinions:		
Present	Times,	1. To immediate implementation with full monitoring, evaluation. Published in The Jordan		
	Jordan	times on Sep 10, 2022 (https://www.jordantimes.com/opinion/khleef-		
		alkhawaldeh/immediate-implementation-full-monitoring-evaluation).		
		2. What worries the investor? Published in The Jordan times on August 31, 2022		
		(https://www.jordantimes.com/opinion/khleef-alkhawaldeh/what-worries-investor).		
		3. World moves forward while we are busy classifying people into black and white. Published		
		in The Jordan times on August 13, 2022 (https://www.jordantimes.com/opinion/khleef-		
		alkhawaldeh/world-moves-forward-while-we-are-busy-classifying-people-black-and-		
		<u>white</u>).		
		4. Towards a 'mission' government, Published in The Jordan times on August 3, 2022		
		(https://www.jordantimes.com/opinion/khleef-alkhawaldeh/towards-		
		<u>%E2%80%98mission%E2%80%99-government</u>).		
		5. In short, in economics, Published in The Jordan times on July 30, 2022		
		(https://www.jordantimes.com/opinion/khleef-alkhawaldeh/short-economics).		

Present	Jordan	• • •
2022 -	Alghad,	Author, Published Opinions (In Arabic): 8 articles
		transformation-government-management).
		Mar 03, 2020 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/proposed-
		18. Proposed transformation in government management, Published in The Jordan times on
		ready-transform-parliamentary-governments).
		on Mar 08, 2020 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/are-we-
		17. Are we ready to transform to parliamentary governments? Published in The Jordan times
		excellence-culture).
		(https://www.jordantimes.com/opinion/khleef-alkhawaldeh/creating-government-
		16. Creating government excellence culture, Published in The Jordan times on Mar 14, 2020
		<u>coronavirus</u>).
		(https://www.jordantimes.com/opinion/khleef-alkhawaldeh/we-all-work-against-
		15. We all work against coronavirus, Published in The Jordan times on Mar 19, 2020
		managing-coronavirus-crisis).
		30, 2020 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/jordans-approach-
		14. Jordan's approach in managing coronavirus crisis, Published in The Jordan times on Mar
		shocked-world-and-revealed-surprises).
		Apr 04, 2020 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/corona-crisis-
		13. Corona crisis shocked the world and revealed surprises, Published in The Jordan times on
		does-jordan-succeed-managing-coronavirus-crisis).
		times on Apr 12, 2020 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/why-
		12. Why does Jordan succeed in managing the coronavirus crisis? Published in The Jordan
		no-other-options).
		2020 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/unleash-our-economy-
		11. To unleash our economy No other options, Published in The Jordan times on Apr 16,
		alkhawaldeh/different-understanding-gradual-re-operating-economic-sectors).
		Jordan times on Apr 21, 2020 (https://www.jordantimes.com/opinion/khleef-
		10. Different understanding of the gradual re-operating of economic sectors, Published in The
		crisis).
		(https://www.jordantimes.com/opinion/khleef-alkhawaldeh/facts-unfolded-coronavirus-
		9. Facts unfolded with coronavirus crisis, Published in The Jordan times on Apr 26, 2020
		statement-right-performance-evaluation-tool).
		(https://www.jordantimes.com/opinion/khleef-alkhawaldeh/constitutionally-government-
		Published in The Jordan times on May 03, 2020
		8. Constitutionally, the government statement is the right performance evaluation tool,
		all-reform-dimensions).
		5, 2022 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/proposing-approach-
		7. Proposing an approach for all reform dimensions, Published in The Jordan times on March
		solutions-are-still-possible).
		2022 (https://www.jordantimes.com/opinion/khleef-alkhawaldeh/huge-challenges-
1		6. Huge challenges, but solutions are still possible! Published in The Jordan times on May 8,

AWARDS

Year	Award	Institution
2010	The "Outstanding Performer" Award for Performance Excellence and Significant Contributions to the Achievement of the Objectives of the Executive Council of Government of Dubai (2008-2009).	Government of Dubai
2001	The Best Paper Award at the 5th International and 8th National Research Conference on Quality and Innovation Management held on 12th - 14th of Feb. 2001 at the University of Melbourne in Australia.	Conference Organizing Committee